# REDUCE & RECYCLE GRP RUBBER SOLUTIONS COMMITMENT REDUCE OAPORTUNITIES Town Apropries TAINING BALANCE GRP POLYMER COMPOSITE GRP CUSTOM DIE FORMS MILEAGE MARANGONI B GRP going the extra mile



Investor Presentation February 2021

**Click Here** for GRP LTD's Corporate Video

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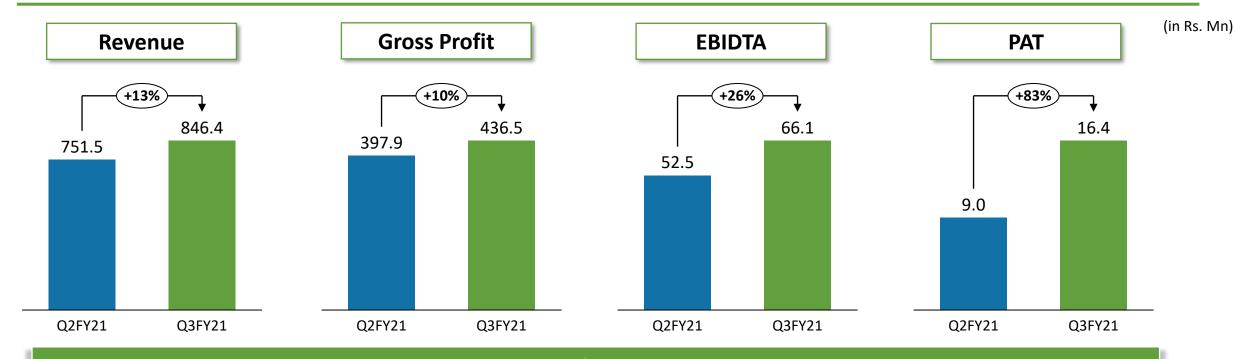
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# **Performance Highlights**



## Witnessed Strong Recovery in Q3FY21 sequentially...



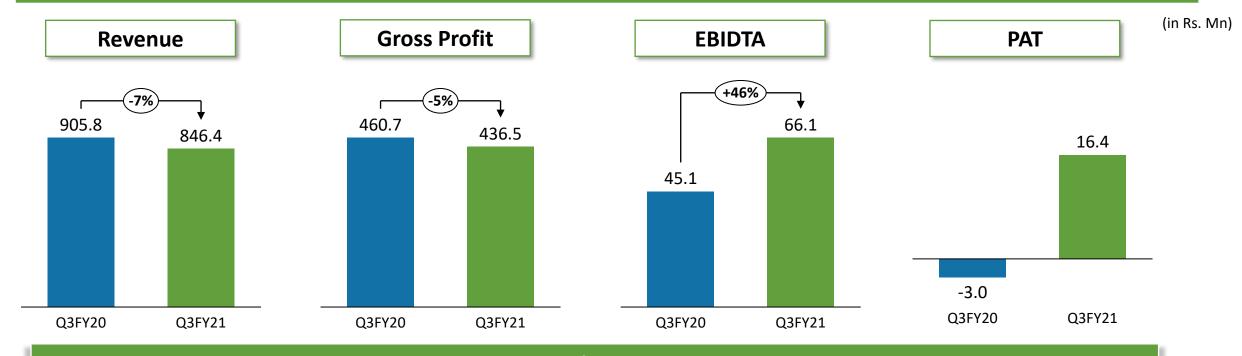


### Revenue / Profitability

- We witnessed a strong recovery in Q3FY21 as compared to Q2FY21 as Covid-19 induced lockdowns were eased and our business operations normalized
- We reported a strong growth in revenue and profitability in Q3FY21 as compared to previous quarter on the back of improved demand from our key customers and various cost optimization efforts undertaken during this period
- EBITDA Margins in Q3FY21 expanded by 80 bps to 7.8% as compared to 7.0% in Q2FY21

# and Strong Profitability in Q3FY21 on YoY basis



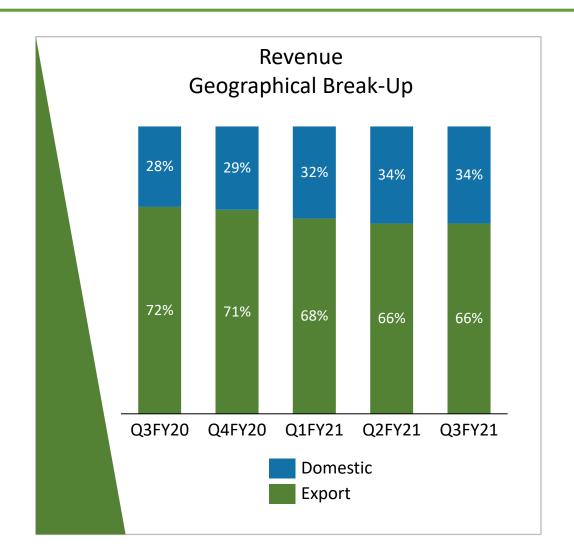


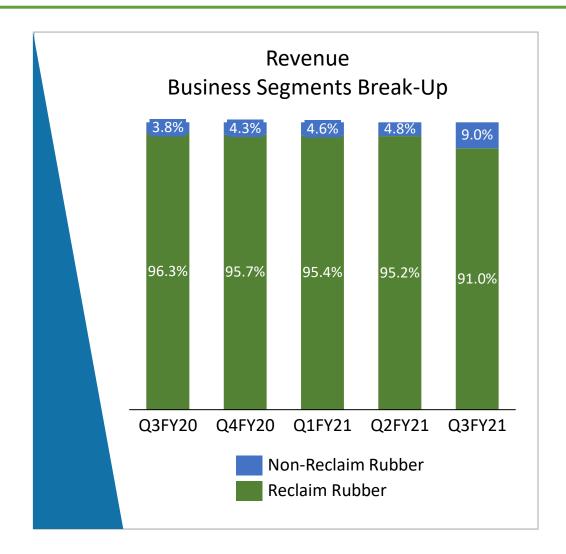
### Revenue / Profitability

- We undertook various cost rationalization efforts on the employee expenses and cost efficiency initiatives to reduce fixed and variable expenses to optimize our cost structure
- Hence, in spite of lower revenue in Q3FY21 as compared to Q3FY20, we recorded 46% growth in EBITDA and profit of Rs. 16.4 Mn as compared to loss of Rs. 3 Mn in Q3FY20
- EBITDA Margins in Q3FY21 expanded by 280 bps to 7.8% as compared to 5.0% in Q3FY20

# Segment Wise Quarterly Performance Trend\*







## Segmental Financial Highlights\*



Particulars (in Rs. Mn)*	Reclaim	Reclaim Rubber		Non-Reclaim Rubber	
	Q3FY20	Q3FY21	Q3FY20	Q3FY21	
Revenue	870.3	771.4	35.3	74.2	
Raw Material	435.3	374.5	13.6	38.0	
Other Expenses	390.7	343.9	22.4	23.5	
EBIDTA	44.3	<b>52.</b> 9	-0.7	1.26	
EBIDTA Margin	5.1%	6.9%	-2.0%	17.1%	

- ✓ GRP's non-Reclaim rubber businesses are allied along the value chain and help the company diversify its offerings to various end customer segments reducing our overall dependence on the tyre sector
- ✓ With an increase in operations for Non Reclaim rubber business, margins have started to improve.
- ✓ Most of the ground work and research has already been done and our products have started gaining acceptance from customers. Thus we expect to gain further traction in non-reclaim rubber businesses in FY22

## Consolidated Profit & Loss Statement



Profit & Loss (Rs. Mn)	Q3FY21	Q3FY20	Y-o-Y / Bps	Q2FY21	Q-o-Q / Bps
Revenue from operations	846.4	905.8	-7%	751.5	13%
Cost of Goods Sold	409.9	445.1		353.6	
Gross Profit	436.5	460.7	-5%	397.9	10%
Gross Profit Margin	51.6%	50.9%		52.9%	
Employee Cost	143.7	155.6		117.4	
Other Expenses	226.7	259.9		228.1	
EBIDTA	66.1	45.1	46%	52.5	26%
EBITDA Margin	7.8%	5.0%		7.0%	
Other Income	3.2	1.0		2.1	
Depreciation	32.1	35.7		33.7	
Finance Cost	13.8	20.4		9.6	
PBT	23.4	-10.0	-	11.3	107%
Тах	7.0	-7.0		2.3	
PAT	16.4	-3.0	-	9.0	83%
PAT Margin	1.9%	-0.3%		1.2%	

# **Consolidated Balance Sheet**



Assets (Rs. Mn)	Sep-20	Mar-20
Non-Current Assets	1,244.7	1,279.5
Property, Plant and Equipment	1,057.7	1,107.5
Capital work in progress	15.8	13.4
Right of use assets	100.3	104.3
Investment Property	10.6	10.7
Other Intangible assets	1.3	1.5
Intangible assets under development	3.1	3.1
Financial Assets		
(i)Investments	6.5	6.6
(ii)Others	0.0	0.0
Other Non-Current Assets	49.4	32.4
Current Assets	1,149.4	1,408.8
Inventories	372.8	467.7
Financial Assets		
(i)Trade receivables	516.0	652.0
(ii)Cash and cash equivalents	167.2	82.5
(iii)Bank balances other than mentioned	1.0	2.0
(iv)Other Financial assets	1.0	3.4
Current Tax Assets (Net)	9.7	9.3
Other Current Assets	81.8	192.1
Total Assets	2,394.1	2,688.4

Liabilities (Rs. Mn)	Sep-20	Mar-20
Equity Share Capital	13.3	13.3
Other Equity	1,228.8	1,258.6
Equity attributable to owners of the Company	1,242.1	1,272.0
Non-Controlling Interests	0.0	0.0
Total Equity	1,242.1	1,272.0
Non-Current Liabilities	252.2	288.0
Financial Liabilities		
(i)Borrowings	93.7	114.8
(ii)Other Financial liabilities	6.7	9.5
Provisions	4.5	6.6
Deferred Tax Liabilities (Net)	147.2	157.0
Current Liabilities	899.9	1,128.5
Financial Liabilities		
(i)Borrowings	535.9	695.2
(ii)Trade Payables	148.7	234.5
(iii)Other Financial Liabilities	62.0	93.4
Other Current Liabilities	140.2	94.7
Provisions	13.0	10.6
Total Equity & Liabilities	2,394.1	2,688.4

### Certified "Great Place to Work"



**GRP** is certified as a "Great Place to Work"

"It is humbling and extremely heartening to learn of the confidence that fellow colleagues have expressed in GRP's culture and work practices for us to qualify for this prestige"

-Mr. Harsh Gandhi
Joint Managing Director





# Introduction



# Tyre Graveyards are increasing across the Globe



**7.6 Billion** people in the world



**1.7 billion** new tyres produced a year



Creating huge



TYRE GRAVEYARDS...

**1.4 Billion** vehicles on the road

**Over 1 billion** waste tyres generated per year



# ...presenting a HUGE OPPORTUNITY



Huge tyre graveyards that can be seen from Space



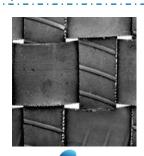


GRP uses end-of-life tyres to recycle and manufacture



Reclaimed rubber, Engineering plastics, Diecut products & Polymer Composite Products













MARANGONI激 GRP



GRP POLYMER COMPOSITE

### It is our raison d'etre



# Recover, Recycle, Reuse' is GRP's raison d'etre as well as mantra for creating a clean planet

- GRP is one of the leading producers of reclaim rubber
- It recycles end- of-life tyres, automotive inner tubes, automobile profiles and moulded rubber products to produce consistent quality reclaim rubber
- The rubber produced emits 95% Lower greenhouse gas v/s virgin polymers



### ...to Reduce, Reuse & Recycle





#### **REDUCE**



### TYRE RETREADING

- Process to extend the life of Commercial Vehicle tyres beyond single use
- Environmental friendly process ensuring saving in valuable resources

### POLYMER COMPOSITES

- Manufactured from 100% recycled rubber and plastics
- Product is environmental friendly, strong and durable as a substitute to wood & concrete





#### CUSTOM DIE FORMS

Custom die forms engineered from end of life truck and bus bias tyres used in application where low cost solutions are a necessity like door mats, impact resistance products and Agricultural equipment's

#### RECLAIM RUBBER

Produced from end of life tyres, automotive inner tubes, automobile profiles and moulded rubber products to produce consistent quality reclaim rubber

### INDUSTRIAL POLYMERS

Recovery and Reuse of polyamide from end-of-life tyres, a key competitive advantage is the continuous availability of in-house raw materials

**RECYCLE** 





# **Our Business**



# Believing in possibility of better tomorrow...





8 Manufacturing Units with 76,100 tons/year capacity

Export presence in **60+ Countries** across **300+ customers** 





**18% share** in Indian Market & **50% of India's Export** in reclaimed rubber

**~1.2 Mn** End-of-Life tyres saved from reaching landfills **Every Year** 





Supplies to **7 out of top 10** global tyre companies

IATF, ISO and BS OHSAS REACH Certified for EU Zone



**OUR VALUES** 

**SUSTAINABILITY** 

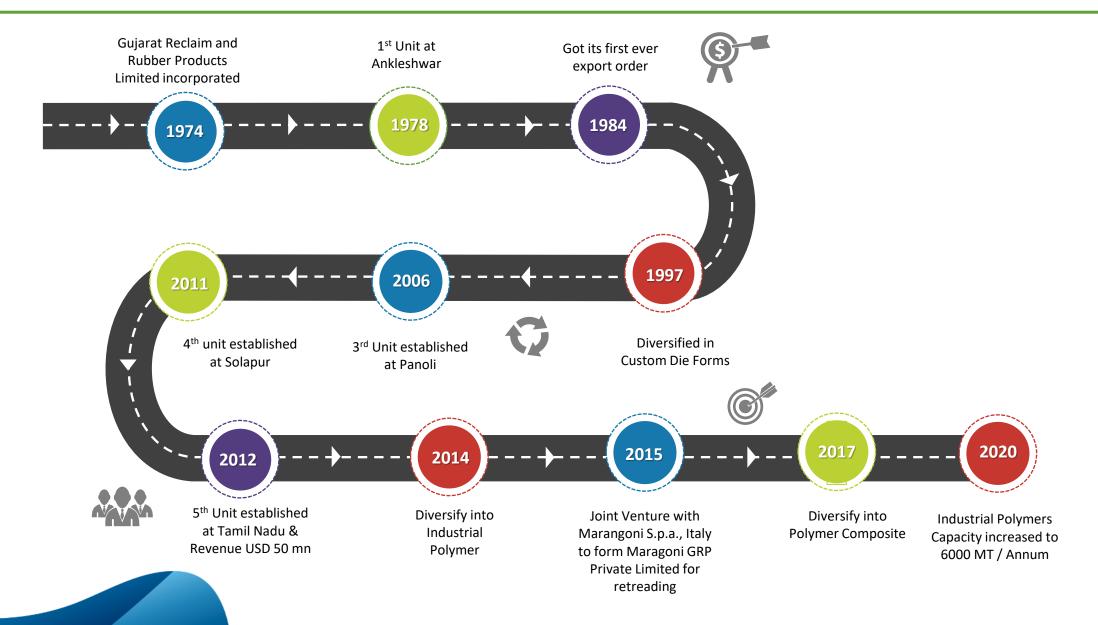
**TRUST** 

**COMMITMENT** 

**INTEGRITY** 

# ... since Four Decade & Counting





# ...serving the needs of Global Mobility Industry





60+ Countries





400+ **Vendors** 

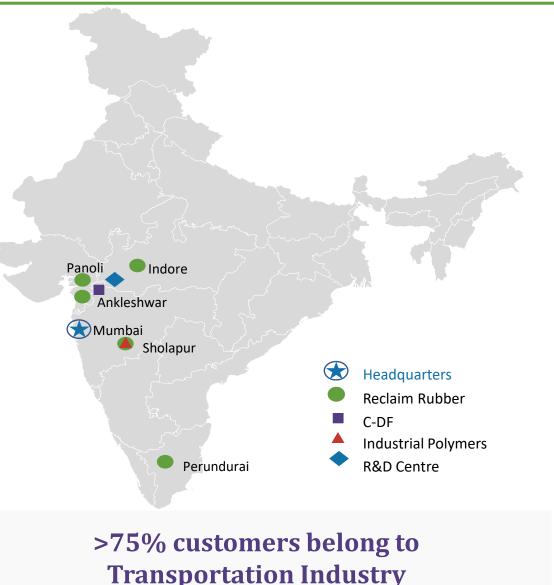




Manufacturing Units



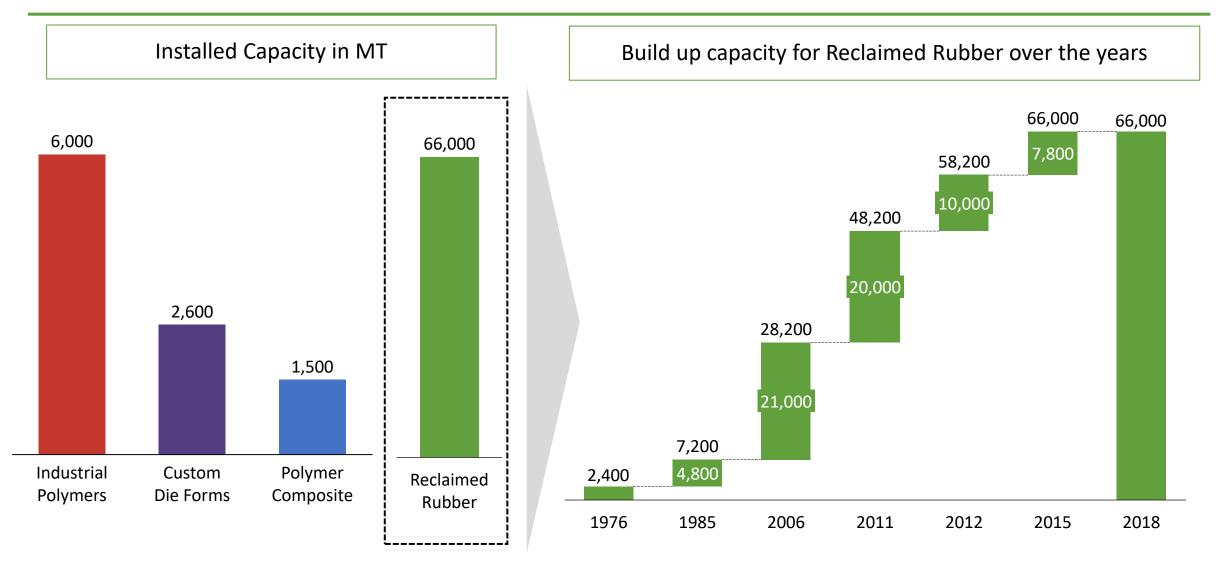
~1450 **Employees** 



**Transportation Industry** 

# ...supported by self designed Manufacturing Facilities





# ...with our R & D Capabilities



### **Product**

- Continuous Development of New Products
- Expansion in New Product Categories

#### **New Products**



### **Process**

- Automation of Processes
- Environment friendlyZero Discharge

### Margin Improvement



### **Application**

- Developing New Application across diversified Industries
- Products designed based on Customer application needs

### **Customer Relationship**



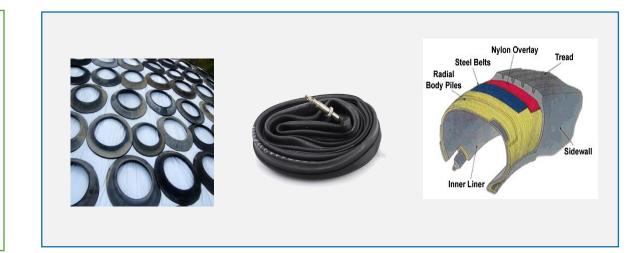
# ...with Diversified Product Applications



### TYRE APPLICATION

Inner Liner Inner Tubes Tyre Side Walls

Tyre Piles Tyre Treads & Retreads

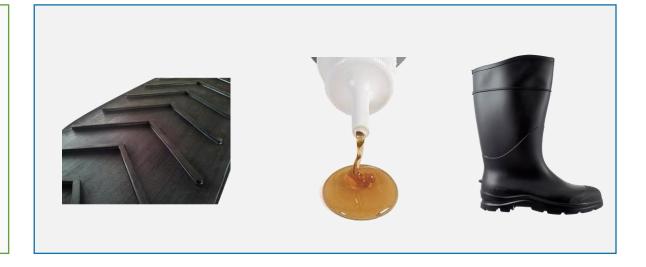


### **NON - TYRE APPLICATION**

Conveyor Belts Adhesives

Automotive Roofing Footwear

Moulded Goods Matting





Reclaim Rubber

### ...across Business Verticals



### **Industrial Polymers**

#### **Custom Die Forms**

### **INDUSTRY APPLICATIONS**

Consumer

Automotive

**Electrical & Electronics** 

Industrial

### **APPLICATIONS**

Link Mats

**Door Mats** 

**Industrial Mats** 

**Dock Bumpers** 



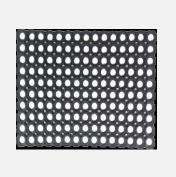
Reprocessed Nylon Glass Filled



Reprocessed Nylon Unfilled



**Modified Nylon** 



**Door Mats** 



**Harvestor Pads** 



**Dock Bumpers** 

### ...across Business Verticals



### **Polymer Composite**

### **INDUSTRY APPLICATIONS**

Commercial transportation

Livestock transportation

Military and Government

Oil fields

### Retreading

### **AUTOMOTIVE APPLICATIONS**

Truck & Bus (Radial and Bias)

**Tippers** 

**Over Dimension** 

Cargos

Open body vehicles

Tankers

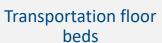
Containers vehicle



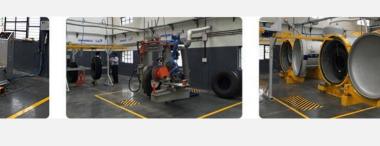












**Retreading Franchisee** 

# ...all Major Tyre and Non Tyre Customer Relationships



























































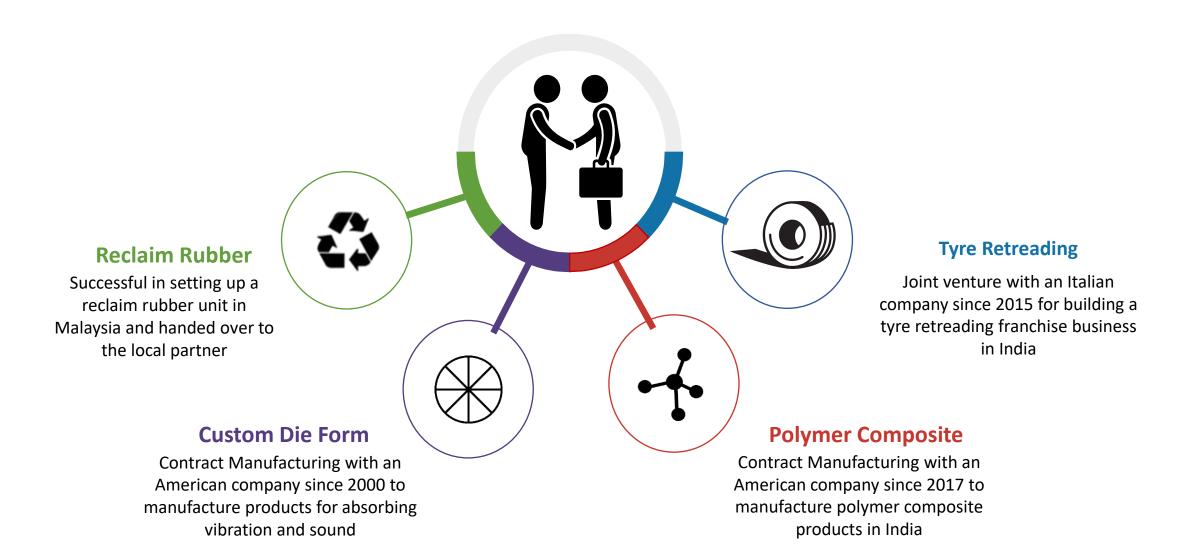






# ...Global Partnerships for Business Growth





## ...Distinguished Board of Directors







**No. of Years of Experience**: More than 40 years in General Management

**Qualification:** Graduate with Honours from St. Stephen's College (Delhi) and Alumnus of Stanford University, USA and Selwyn College, Cambridge, UK. Also a director in The Malayala Manoram Co Ltd & Commercial Broadcasts Ltd.



Rajendra Gandhi

**Managing Director** 

No. of Years of Experience: More than 40 years in General Management

**Qualification :** Graduate engineer from the Indian Institute of Technology, Mumbai. Also a director in Steelcast Ltd.



Harsh Gandhi

**Joint Managing Director** 

**No. of Years of Experience**: 16 years in various Managerial positions

**Qualification :** OPM program from Harvard Business School USA & holds a Bachelor of Science in Management Purdue University USA



**Rajeev Pandia** 

**Independent Director** 

**No. of Years of Experience**: More than 40 years and been influential in Strategic Planning, Project Evaluation & Management, Technology Transfer

Qualification: Bachelor in Technology (Ch.Eng.) IIT, Mumbai, & has obtained his Masters in Science from Stanford University, USA. Also a director in Excel Industries Ltd & The Supreme Industries Ltd.

# ...Distinguished Board of Directors







No. of Years of Experience : More than 30 years in General Management

**Qualification:** He is a Graduate and an accomplished industrialist and the Chairman of the Industrial
Development & Investment Co. Pvt Ltd



Alpana Parida

#### **Independent Director**

**No. of Years of Experience**: 30 year Marketing career, spanning USA and India;

**Qualification:** Graduate from IIM (Ahmedabad) and has a Bachelor's degree in Economics from St. Stephen's College, Delhi University. Also a director in Cosmo Films Ltd & Primesec Investments Ltd



#### Saurabh Shah

#### **Independent Director**

No. of Years of Experience: More than 20 years of experience as advisor in the fields of public equity investments, private equity, capital markets and Merger & Acquisition in India

**Qualification**: MBA from the Stern School of Business at New York University. Also a director in Citicorp Finance (India ) Ltd.



#### Nayna Gandhi

#### **Non-Executive Director**

No. of Years of Experience: More than 40 years and also director in Grip Polymers Ltd., (wholly owned subsidiary of GRP Ltd.) since November, 1993

**Qualification**: Diploma holder in Home Science

# ...with Experienced Management Team



#### **Ganesh Ghangurde**

**Chief Compliance Officer** 

- Chartered Accountant (ICAI) & Company Secretary (ICSI)
- Associated with GRP's senior Management Cadre for more than 25 years
- Experience covers

   Finance & Accounts,
   Legal & Statutory,
   Compliances, Projects,
   Rights & Public Issues,
   IT & SAP

   Implementations

#### **Hemant Kaul**

President Marketing & CEO of Marangoni GRP

- MBA, Leeds University Business School, UK
- At GRP since 2012 post spending 19 years in tyre sector in India & Europe with Apollo tyres and Birla tyres
- Handling MGPL business in India; oversee Sales and Marketing & Business Development for Reclaim Rubber.

#### **Kush Giramkar**

Business Head Industrial Polymers & Head Procurement

- MBA from Indo German Chamber of Commerce, Graduate mechanical engineer from Govt. College of Engineering, Pune
- More than 22 years of rich experience in the diverse fields of manufacturing sector such as Materials Management, Project Management, Operations, R & D and New Business Development.

#### **Shilpa Mehta**

Chief Financial Officer

- Chartered Accountant (ICAI)
- Overall 20+ years' experience and 15 years in senior management cadre
- Work experience includes Accounts & Finance, Company law, Direct & Indirect taxation, SAP implementation & operations, Audit

#### Sanjeeb Lahri

Head HR & Administration

- Post Graduate Diploma in Industrial Relations & Personnel Management from University of Burdwan,
- More than 20 years of professional experience in the diverse fields of Talent Acquisition, Staffing, Employee/Industrial Relations, Productivity & Analysis, Learning & Development.
- More than 19 years of experience with TATA Group (Domestic & International)

## Awards & Accolades – Testimony to our raison d'etre



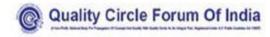










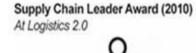


Silver Certificate of Merit (2008)











MANUFACTURING EXCELLENCE AWARDS Tracking Actions Towards a Low Carbon Economy

At GRP, we are committed to transitioning from a 'recycled material company' to a 'Sustainable Raw Material **Company'**. Therefore, embracing the certifications, partnerships required for achieving that status. PLUS embracing the UN's Sustainability Development Goals.

# **CSR** – Impact Positive Initiatives



- Our CSR vision "to contribute towards social and economic development of the communities where we operate in. And while doing the same, we want to build a sustainable way of life for all sections of society".
- GRP believes in doing business the right way and ensuring that we reach out to underserved communities in the way we do business.
- GRP believes in focus beyond business interests and addressing the "quality of life" challenges that underprivileged communities face, and working towards making a meaningful difference to them



#### **EDUCATION**

- Balwadis/Mobile Vans for Elementary Education
- Toy-bank to strengthen development through play in rural areas
- Merit based scholarship to support University Education
- Strengthen/Support existing institutes engaged in providing primary, secondary & higher level Education



#### SUSTAINABLE LIVELIHOOD

- Supporting initiatives around Yoga, meditation, other selfhelp
- Awareness programs for clean living/housing facilities (5S, etc.)
- Awareness programs on hygiene, safe water
- Encouraging plantation of trees through self-help groups of women



#### **HEALTHCARE**

- Primary health care centres
- Mobile health care projects
- Preventive health through awareness programs



#### WOMEN EMPOWERMENT

- Gram Pari in rural areas
- Girl child education up to university level
- Introduction of Water wheel for women to roll it from a distance

GRP has built a strong association with institutes like such as: Tata Institute of Social Science, Pravara Medical Trust, Ankleshwar Rotary Welfare Trust, K C Mahindra Education Trust, Nanhi Kali Foundation



# **Business Verticals**



### ... Manufacturer of sustainable products through 5 Business Verticals

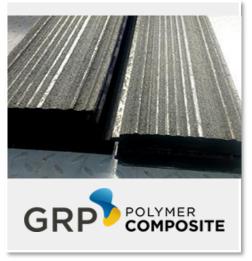












## Reclaim Rubber - Industry Leading Technology





**1**<sup>ST</sup> Company in India to design, fabricate and install an entire plant & machinery for manufacture of reclaim rubber from complete indigenous components



Strong focus on innovation and R & D with DSIR approved lab,  $\mathbf{1}^{st}$  company in India to develop reclaims like EPDM & High Tensile



1<sup>st</sup> company in reclaim rubber sector in India to become SAP ERP enabled



**ISO certified** company following strict quality control norm ensuring right material supply to its customers



Recycles 1 out of every 10 truck tyres & 1 out of every 8 tubes produced in India



**Largest exporter** of reclaim rubber from India to more than **60 countries** around the world. Caters to **7 out of Top 10** global tyre companies



#### **VALUE PROPOSITION**



- Cost-saving compared with virgin rubber
- Reduced Energy Consumption



- Alternative to hazardous landfills
- Substitutes natural rubber & crude based synthetic rubbers saving natural resources



- Faster Mixing Cycle
- Improved extrusion rate
- Retention of good ageing properties
- Reduced splicing defects
- Controlled die swell

### Reclaim Rubber – Cost Effective Alternative



#### **PRODUCT OFFERING**



#### NATURAL RUBBER RECLAIM

- Whole Tyre Reclaim
- Ultra High & High Tensile Reclaim
- Natural Tube Reclaim



#### SYNTHETIC RUBBER RECLAIM

- Butyl & Chlorobutyl Reclaim
- EPDM Reclaim



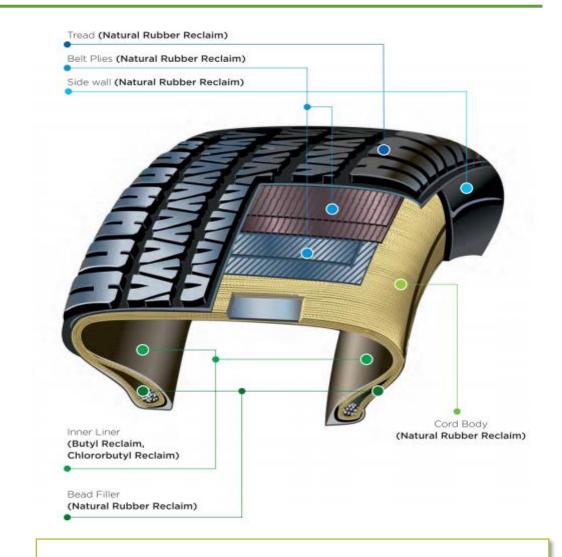
#### SPECIALITY RUBBER RECLAIM

NBR Polycoat

#### **APPLICATIONS**

- Tyres
- Tubes
- Belts

- Waterproofing & Matting
- Adhesives



**Tyre Industry - Largest Consumer of Rubber** 

# Industrial Polymer – Valuable Engineering Plastic





Developed in-house process to recover nylon fiber from end of life tyres



Nylon fiber embedded with rubber is subjected to series of mechanical operations to separate rubber and nylon



Purified nylon fiber then converted to granules by Extrusion process



Separation of polyamide from scrap tyre results in "Pure Rubber" which in turn can be a useful raw material to make a Better Quality Reclaim

02

Recovered Polyamide is a useful raw material as an Engineering Plastic. It has a market which is well established and profitable

#### INDUSTRY LEADING TECHNOLOGY



1st Indian company to commercialize the concept of recovery and reuse of polyamide from end-of-life tyres



Invested substantially in the R&D to recover nylon (polyamide) a valuable engineering plastic out of the waste tyres



Has a state-of-the art compounding facility in Solapur which supplies a range of cost-effective and sustainable solutions



Patent pending products supported by wel equipped testing laboratory



Industrial polymer is (GRP - IP) is an ISO 9001:2008 certified thermoplastic compounding business

#### **TARGET MARKET & APPLICATIONS**



Fasteners, Clips, Bushes, Plugs, Cable Ties, Sleeves, Main fold



**INDUSTRIAL** 

Washers, Spacers, Industrial Bobbins, Conveying Trays, Gears

Furniture Components, Couplers,



Domestic Gas Accessories



Computer Peripherals, Fuse Box,
Switch Housing



Window Door Components

### Custom Die Forms – Diverse Product Portfolio







Converts end-of-life tyres to design products used for civil & agricultural applications



Custom Die Forms are meant to absorb vibrations in heavy equipment and for insulation against sound



GRP – C-DF has produces these products in collaboration with leading North America Companies



Ensures reuse of end-of-life tyres with minimal energy needs

#### **PRODUCTS**







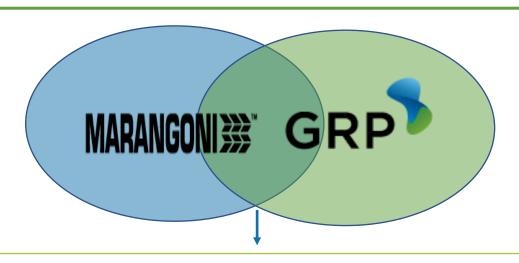


- Link Mats
- Door Mats

- Industrial Mats
- Dock Bumpers

## Retreading - Marangoni Joint Venture





Portfolio of Products = Ringtread + Unitread + Classico

Entry into Retreading Markets of India with a Unique Technology, RINGTREAD – The Spliceless Retread

Ringtread Delivers: More mileage, Better grip, More reliable and eventually lower cost per KM (CPKM) savings to fleets

Marangoni S.P.A, World's Leading Tyre Retreading Company with a legacy of 70+ years

+

GRP Ltd, India's largest and world's leading rubber recycling company

=

The JV aims to leverage the strengths of the two partners:

Marangoni as a retreading technology specialist

GRP's understanding of Indian Markets, Strong Supply Chain along with the reach to the End Customers

#### **MARKET OPPORTUNITY**

- Radialisation is estimated to double in the next 4-5 years, thus offering a big opportunity for tyre retreaders in the country
- India's retreading market is estimated at \$ 700 mn with a CAGR of 7-8% with organized sector accounting for 50 %

With Radialization there is a great opportunity for organized players in the retreading industry in CV segment as it reduces per/km cost

## ...Retreading across Segments



### **Industry Leading Range**



Premium, Spice-less Retread



#### Premium, Flat Tread

This line features tread design suited for radial tyre application to deliver premium performance on Indian roads



### Regular, Flat Tread

This line features popular tried and tested patterns designed for customers who pay particular attention to the quality-price ratio.

#### **BENEFIT TO RETREADERS**



Less Time: Faster cycle time



No Waste: No material wastage



**High Efficiency:** More efficiency due to less handling and lower

process time



Less Space: Less space required for same capacity due to efficient equipment & layout

#### **ABOUT RINGTREAD**

- Ringtread Concept: Tyres are circular in structure and rotate when they work, therefore the new tread must be perfectly circular in order to integrate harmoniously with the casings and recreate a perfect unit
- Ringtread
  - The only precured tread with the profile of original tyre
  - The ring has no joints and fits perfectly to the casing without tension or deformation
  - It guarantees reduced processing times and less waste, and performance levels are equivalent / exceeds those of a new tyre

#### **BENEFIT TO FLEET HOLDERS**



**More Reliability:** No risk of downtime due to the exclusive ring system



**More Life:** Less tread wear also on highly abrasive surfaces



More Grip: The best traction even in poor road condition

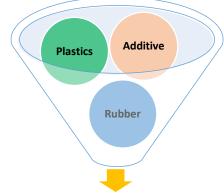


More Savings: Very low rolling resistance leading to reduced fuel consumption

## **Polymer Composite**















### **ABOUT Polymer Composite Products**

- GRP is the exclusive manufacturer to a US based company for supply of composite products
- The composite products are manufactured from 100% recycled rubber and plastics
- The product is environmentally friendly, strong and durable
- The products are well suited for variety of application in sectors such as aviation, military, logistics, construction, oil & gas, marine and agriculture.

#### **Products benefits & features**

	Composite	Wood
IMPREVIOUS TO FLUIDS	✓	×
EXCELLENT GRIP	✓	×
U V RESISTANT	✓	×
COST EFFECTIVE	✓	×
DURABLE, LONG-LASTING, LIGHT WEIGHT	✓	×
WILL NOT ROT, CRACK, OR SPLINTER	✓	×



# **Growth Drivers**



### We have built Sustainable Business



Brand GRP carries with it Trust of 4 Decades

**Brand GRP** 

Strong Relationships

Over 300 Customers across 60 Countries

Upgradation of Process and Products through innovation

In-house Technology

Customized
Quality
Products

High Quality, Made-to-Spec Products Cost Effective by replacing Virgin Rubber Polymer

Cost Effective

High Value Product Opportunity

Multiple products with the potential to deliver its maximum value

8 Manufacturing Units, 20 Distributors and 200 Vendors

Manufacturing & Distribution

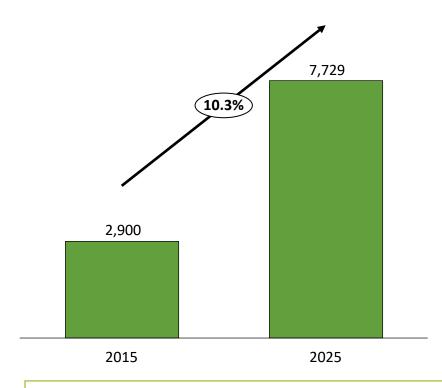
Environment Friendly

Lower CO2 emissions, more recycling of end of life tyres and other rubbers

## Usage of Reclaimed Rubber on a Growth Path



#### **Reclaimed Rubber Demand (Kilo Tonnes)**



- Growing awareness regarding COST EFFECTIVE and ECO FRIENDLY alternatives for virgin rubber
- Owing to its versatility, durability, reduced pollution and low processing costs, WTR is expected to witness growth
- APAC to drive growth due to huge domestic market, availability of cheap and skilled workforce and rapid industrial development
- Favourable regulations promoting sustainable and eco-friendly materials as substitutes for conventional virgin rubber is driving product demand

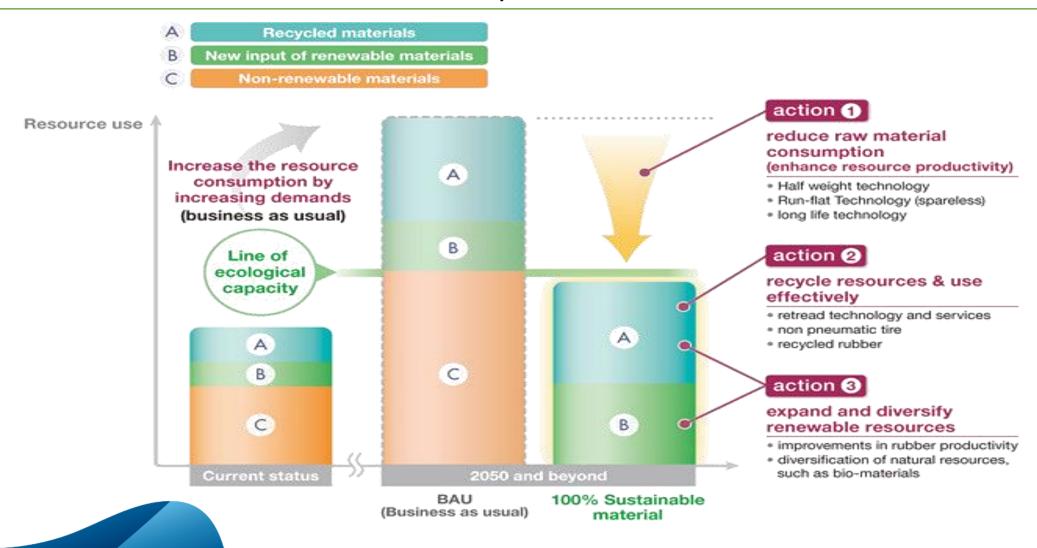
#### **Global Reclaimed Rubber Demand**

Global Reclaimed Rubber market is expected to reach USD 6.32 billion by 2025

## With strategic shift towards increasing Reclaimed Rubber



To Reduce, Reuse and Recycle the use of fossil fuels and strategic shift towards Reclaimed Rubber. By 2050 companies envisages higher use of Recycled Rubber



# By major tyre manufacturing companies





#### THE 4R STRATEGY

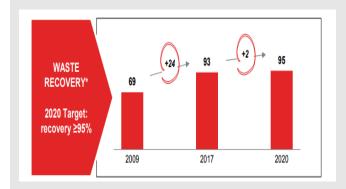
The tire industry uses 32 million tonnes of materials every year, only 25% of which is from renewable sources. To reduce the use of fossil fuels and secure supply, Michelin has made a firm commitment to the circular economy through its 4R strategy: Reduce, Reuse, Recycle and Renew.



# IRELLI

By 2025 (vs. 2017) for Specific Products Segments Pirelli aims to:

- Double the share of Renewable Raw Materials
- Reduce the Fossil-Based Materials by -30%



- Waste recovered (on total waste) in 2017 vs 2009: 93% (+24% vs. 2009)
- Target 2020 : towards no waste to landfill with a recovery rate ≥95%

# **@**ntinental**⅓**

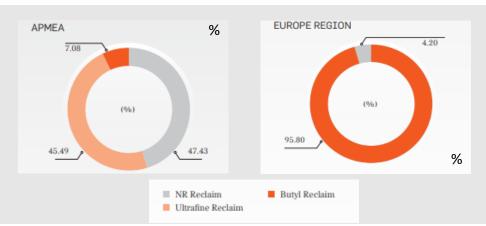
" In the Rubber Group, the use of recycled materials is assuming an increasingly important role. Production waste generated in physical/chemical processes is used as reclaim and adhesive mixtures as recycled products."

In the year under review, the percentage of recycled products of the total raw materials used in tire production was 3%. Our goal is to increase this share to 10% by 2025.



Reclaimed rubber is also used at 2.5% to replace virgin rubber for compounds





### Contact Us



**Company:** 



CIN: L25191GJ1974PLC002555

Mr. Ganesh Ghangurde Chief Compliance Officer ganesh.ghangurde@grpweb.com

www.grpweb.com

**Investor Relations Advisors:** 



CIN: U74140MH2010PTC204285

Mr. Shrenik Shah
<a href="mailto:shrenik.shah@sgapl.net">shrenik.shah@sgapl.net</a>
+91 96647 64465

www.sgapl.net